Lessons learned from the Chi campaign

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Agenda

- Summary of the Chi campaign
- Achievements and challenges
- Lessons learned

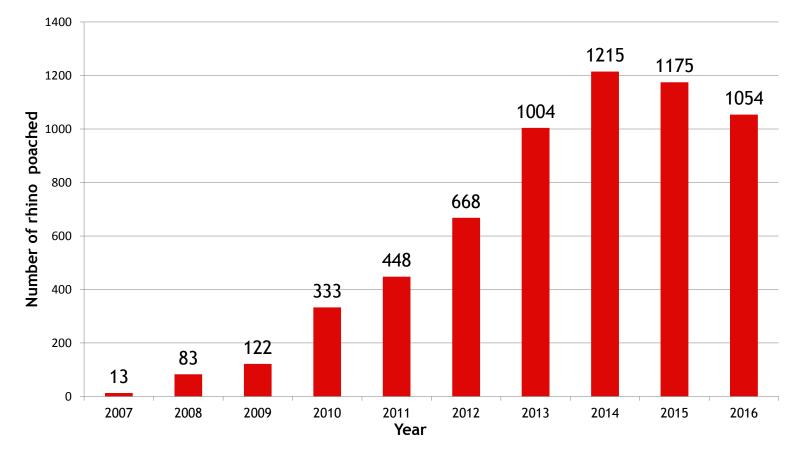


Elevator pitch



Rhino poaching

Recorded number of rhinos poached in South Africa



Demand from Vietnam

Successful businessmen, status symbol
Intenders – intend to use rhino horn
Older women – traditional medicinal value









Chi campaign

- Partnership between TRAFFIC, SRI and PSI
- The IWT Challenge fund awarded the project £289,075 in 2014
- SRI contributed £45,532
- Title: Reducing rhino horn demand through behaviour change in Vietnam
- Outcome:
- By May 2016, demand for rhino horn reduced by 25% in two consumer groups in Vietnam through evidence-based behaviour-change, demonstrating best practice, for replication and contributing to rhino conservation.

Campaign conception

Partnered with a social marketing agency



Several creative agencies pitched creative concepts

Chi is a common Vietnamese concept that a person's internal 'will' is a source of strength, success and power.

Pre-testing creative concepts involved small focus groups with businessmen, representative of the consumer archetype Mr L

Developed a campaign plan



BEAWARE" 11 " Wise men know the truth. They use natural means to keep their body free of toxins. Vitality comes from lifestyle, not from a piece UC TẠI CH of horn. "

CHARACTER COMES FROM WITHIN



" A successful businessman relies on his will and strength of mind. Success comes from opportunities you create, not from a piece of horn "

MASCULINITY COMES FROM WITHIN

" A man's allure and charisma come from within, not from a piece of horn."



SPIRITUALITY COMES FROM WITHIN



" Good luck comes in many forms. Health. Success. Respect. The lucky man knows that the tallest towers rise from the ground not from a piece of horn. "

Campaign launch on World Rhino Day 2015





Website

← → C n 🗋 suctaichi.com



Reaching business class passengers





FOLD



BACK



FRONT





Ambassadors

On (Dan Ephat/ Eminute version)



Putting a stop to your use of rhino horn

Events



Collaborated with partners



Worked with a wide range of partners

- It is important that the campaign messages were delivered from trusted sources and influential people, people Mr L would look up to:-
- Successful Vietnamese businessmen
- Umbrella business groups
- Medical professionals
- Champions within the Vietnamese government
- Media



Monitoring and evaluation

- Continuous monitoring and evaluation of effectiveness of campaign activities
- Adaptive management several campaign activities based on M&E results
 - -Invested in AdWords to improve performance of website
 - -Adapted wording on materials
 - -Made the CSR guide cover all illegal wildlife
 - -Adapted images
- Baseline and repeat consumer survey



Project achievements

• Far exceed the target four events (approx. 20)

- Established very strong partnerships with 25 influential partners including:
 - Vietnamese Chamber of Commerce and Industry
 - Central Committee of Propaganda and Education
 - -the Ministry of Health (MOH)
 - -Ministry of Agriculture and Rural development (MARD) which houses the CITES MA
 - Influential business leaders



- The Chi campaign had an enormous reach in 15 months:-
 - -2 million members of the target group directly
 - -5 million members of the general public indirectly
- The Chi campaign has been incorporated into Vietnamese company CSR policies
- The project has contributed to developing a model approach for demand reduction that can be replicated.



- We have seen a positive change in attitude against using rhino horn amongst surveyed participants
- there has been an increase in the target consumer archetype recommending their peers not to consume rhino horn (48% in 2014 to 64% in 2016)
- We have seen a shift in the behaviour of key consumer groups against the 2014 baseline



- The project was presented at CITES CoP17, the IUCN African Rhino Specialist Group and a behaviour change conference held in Hong Kong
- The project was able to leverage additional funding of £467,691
- Further funding has been secured for a second phase of Chi.



Lessons learned

Team management

- Ensure there are good induction plans if any changes of staff during the project
- Get advice before signing / creating any contracts with third parties
- Do a risk assessment plan for things going wrong both internal and external
- Discuss reporting expectations at kick-off meeting
 - Set up financial monitoring and reporting template for third parties to feed into
 - Get them to complete this early on in order to iron ou problems



Project steering committee should hold monthly status meetings

- Hold at least one face to face meeting each year if you are not in one location
- Involve your Communication Manager early to help with external communications about the project



Behaviour change

- Substantial consumer behaviour change takes a long time

 consider who your audience is i.e. are they especially
 resistant to changing behaviours
- Ensure you have built in sufficient time for things to go wrong / take longer
- Ensure your indicators are realistic in the timeframe



Partnerships

- Working with government officials often takes longer than you expect
- Establishing the partnership is resource intensive and very often requires a lot of time from senior staff
- Partnerships extended the reach of the campaign substantially
- Technical Experts Group unrealistic to get lots of face to face meetings / be pragmatic about how much of their time you will realistically be able to access



M&E

- Monitoring and evaluation for each campaign activity was so important, the campaign changed quite substantially from the initial plan
- Plan who will do the baseline and repeat survey at the start and what methodology will be used
- Consider annual surveys to evaluate the impact of the whole campaign



Any questions

